



COMMAND AND GENERAL STAFF COLLEGE  
**FOUNDATION NEWS**

No. 27/Fall 2020

**A lifetime of leadership –  
Lt. Gen. Robert Arter  
–page 17**

**INSIDE:**

- Commandant's update
- Reports from CGSS, SAMS & DDE
- Class of 2021 flag ceremony
- Alumni Updates





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# A tribute to a mentor

by Michael D. Hockley

WHEN WE PUBLISHED THE SPRING 2020 ISSUE OF THE *Foundation News* magazine, we were only a few months into the pandemic. At that time, I reported on the resilience of the College and its focus on achieving the mission of educating our nation's officers despite the difficulties associated with the shelter-in-place order. Not only did the members of the 2020 Command and General Staff School (CGSS) Class complete the course of instruction, graduate, and move to their next assignments on time, but also there were no reported cases of COVID-19 among the entire student body, faculty, or their families. This is a remarkable accomplishment and is a testament to the strong leadership at Fort Leavenworth and the College.

This fall's new CGSS class settled in quickly and is attending class in person with COVID-19 protocols such as social distancing and mask requirements in place. Pre-Command Courses have also resumed and have settled into a comfortable rhythm. Although not "business as usual," the College has adapted to the new normal and continues to deliver high quality education to our nation's military officers in a safe environment.

This issue includes a number of interesting articles, but I want to highlight the feature about Lieutenant General Arter and his lifetime of service to the country, the Army, and community. What may not be apparent from the article, however, is the impact that General Arter has had on the lives of all with whom he has come into contact. I believe my experience is illustrative of General Arter's influence. I first met General Arter almost 20 years ago as we both served as members of a board of directors for a bank that serves the military community at installations throughout the country. His contributions at those board meetings always focused on educating management and the other board members about how the bank could better serve the needs of our military members.

In the years that followed, General Arter took me under his wing. My service on the CGSC Foundation Board began in 2007 when General Arter invited me for a one-on-one tour of Fort Leavenworth and the new Lewis and Clark Center. At the end of the day, General Arter asked me to join the newly formed CGSC Foundation Board of



Then Foundation President Mike Hockley seated at a board meeting next to Chairman Lt. Gen. Robert Arter in March 2014.

PHOTO BY MARK H. WIGGINS

Trustees. Of course I accepted, because as anyone who has known and worked with General Arter will tell you, it is almost impossible to say no to a request from him. I have been a member of the board and officer since then, except for a six-month gap in 2012 when my term on the board ended.

Less than six months later, General Arter came to me again and asked if I would serve as the Foundation president because the former president had resigned. Of course I agreed because again, it is almost impossible to say no to a request from General Arter. But for my personal and professional friendship with General Arter, I would not have had the opportunity to help the Foundation in its mission to support the College.

General Arter has lived an extraordinary life of service, but he also has mentored and encouraged countless friends and acquaintances who are now making their own contributions to our military and civilian communities. His ability to connect and encourage individuals with opportunities to serve may be his most lasting and impactful contribution to our community and country. Thank you, General Arter.

Finally, the Foundation continues to support scholarship at the College, to provide support to families, and to educate the community about the College's vital role in developing the Army's future leaders. To sustain its operations, however, the Foundation relies upon private donors for funding.

If you are interested in supporting the Foundation, please visit our web site at [www.cgscfoundation.org](http://www.cgscfoundation.org) or contact me to see how you can help.



At left, Army University Chief of Staff Jeff LaMoe provides an update to the Foundation board of trustees at the August 2020 meeting. LaMoe has served as the official staff liaison to the Foundation since its founding in 2005. He is retiring and this briefing is the last of many he has provided over the years. Chairman Mike Hockley (right photo) presented him with a coin and special recognition during the meeting.



PHOTOS BY MARK H. WIGGINS

# Assured by professionalism and dedication

by Col. Roderick M. Cox, U.S. Army, Ret.  
CAS3 – 1989, CGSOC – 1994



PHOTO BY MARK H. WIGGINS

Foundation President/CEO Rod Cox provides the introductions during the first lecture for academic year 2021 in the InterAgency Brown-Bag Lecture Series on Oct. 6, 2020. – See story on page 28.

**GREETINGS FROM THE INTELLECTUAL CENTER OF OUR ARMY – THE COMMAND AND GENERAL STAFF COLLEGE!** What a great day to be an American.

Each morning when I come to our Foundation offices in the Lewis and Clark Center, I am reminded of two things: how much I loved being a Soldier and the awesome importance of securing our nation and our democratic way of life. And each evening as I depart, I feel assured by the professionalism and dedication of the leadership, faculty, staff, and students I witnessed throughout the day, and know that we are all right. While I am too old and broken to return to soldiering, I know this current cohort of those in service will keep us safe and secure. It is an honor to be around these magnificent men and women.

It is my pleasure to welcome the CGSC Foundation Trustee Class of 2023. At our August meeting, eight new trustees were elected to membership on our board. Adding to our already impressive governing body, these members: Governor Jeff Colyer, Mr. Jay Kimbrough, Mr. Christopher Kuckelman, Ambassador (Ret.) Deborah McCarthy, Col. (Ret.) Michael McCoy, Mr. Marty Nevshemal, CASA Patrick Warren and Lt. Col. (Ret.) Cheryl Whelan, bring

a wealth of talent, expertise, and patriotism to our ranks. We are a better organization because of their membership. Please watch for these and our other trustees in the months ahead as they lead us into a prosperous future of service to the College and our nation.

The COVID-19 pandemic continues to impact operations here at Fort Leavenworth and around the world, as illustrated in several articles featured in this edition, but we continue to conduct our mission and we'll weather this storm. We continue programs (modified) like our InterAgency Brown-Bag Lecture Series, National Security Roundtable, and Alumni Association college scholarships, are undertaking some new activities such as the Arter-Rowland National Security Forum (with COVID restrictions) and support to the Wreathes Across America program, and are adding a new feature in our magazine, *Alumni Updates*, of which I hope you'll support by sending us your items of news to share. Likewise, we are looking to expand our visibility outside the military community – we agreed to a feature in the *Independent*, Kansas City's journal of society, and we are planning for activities in key cities with large numbers of alumni around the country. I invite you to regularly visit our website to stay abreast – [www.cgscfoundation.org](http://www.cgscfoundation.org).

As we near 2021, the 140th year since the creation of the School for the Application of Infantry and Cavalry in 1881, we will look to feature activities and events that illuminate the history and contributions of CGSC graduates and to tell the stories of these history making men and women. From CGSC and International Hall of Famers to today's practitioners, we'll look to celebrate the story of our Army and the heroes from here who made history.

And speaking of Hall of Famers, a special congratulations to my friend and mentor, Col. (Ret.) Bob Ulin on his recent induction to the Officer Candidate School Hall of Fame. A significant, and well-deserved honor! Once the COVID restrictions are lifted, we'll celebrate in an appropriate manner.

I thank those of you who continue to support our Foundation's mission. And I encourage those of you who have not recently donated to please consider doing so. – What we do here matters. Stay safe. 🇺🇸

**Thanks to the Coronavirus Aid, Relief, and Economic Security (CARES) Act, you can make up to a \$300 gift to the 501(c)(3) non-profit organization of your choice and use it as a tax deduction on your 2020 taxes, even if you take the standard deduction on your returns. Please consider making such a gift to the CGSC Foundation.**

The CGSC Foundation is a public charity under section 509(a)(2) of the Internal Revenue Code and has tax-exempt status under section 501(c)(3). Contributions to the Foundation are deductible under section 170 of the Code and we are qualified to receive tax-deductible bequests, devises, and transfers of gifts under sections 2055, 2106 or 2522 of the Code.



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The Command and General Staff College Foundation (CGSCF) was established December 28, 2005 as a tax-exempt, non-profit private corporation to foster a strong relationship between the military and private sector, to enrich the College’s academic environment, enhance the institution’s research activities, maintain contact with alumni, and encourage excellence in the faculty and student body to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies by providing resources not available from public funds. The Command and General Staff College Foundation News is published by the foundation to inform members, alumni, students and other stakeholders about CGSCF plans and activities. The inclusion of U.S. Army, Fort Leavenworth and/or CGSC news and information in the foundation magazine does not constitute an endorsement by the Department of the Army, Fort Leavenworth or the CGSC.

The CGSC Foundation is an  
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## ON THE COVER

CGSC Foundation’s Founding Chairman Lt. Gen. Robert Arter has had a long career leading and inspiring Soldiers and civilians alike. – Read about his journey beginning on page 17.

## FROM THE EDITORS

In this edition we bring you not only a detailed piece about Lt. Gen. Arter, but also updates from CGSC Commandant Lt. Gen. Rainey and the leadership of the Command and General Staff School, the Department of Distance Education, and the School for Advanced Military Studies. We’ve also started “Alumni Updates,” a new section that tells our alumni story after CGSC. Several pages are devoted to recognizing our donors as well. And there’s more. It’s a full issue, so we hope you enjoy this 27th edition of the *Foundation News*.





## We support the College in three areas:

- **Scholarship**
- **Outreach**
- **Soldier and Family Support**

### Our Vision

To become a supporting organization that is widely recognized as the national leader in membership, programs, innovation, and support to the U.S. Army Command and General Staff College to advance its mission of educating leaders for the challenges of the 21st century.

### Our Mission

The CGSC Foundation supports the development of leaders of character and competence at the U.S. Army Command and General Staff College for ethical service to the nation through scholarship, outreach, and soldier and family support.

### Our Value Proposition

We enhance the development of agile and adaptive leaders by helping connect the American public with the Army and the College in support of multi-service, interagency, and international leaders.

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# Update from the commandant

by Lt. Gen. James E. Rainey

*Commanding General Combined Arms Center and Fort Leavenworth  
Commandant, U.S. Army Command and General Staff College  
Deputy Commanding General for Combined Arms, TRADOC*

IT IS AN EXCITING TIME TO BE AT FORT LEAVENWORTH AS WE BEGIN TO GAIN MOMENTUM ACROSS ALL COURSES AND ACADEMIC COHORTS. We have welcomed our students and families for this academic year, both in person and virtually, and are excited for their development and growth achieved through focused study and a personalized Leavenworth experience. We encourage everyone to take advantage of the resources available and dedicate time to reconnecting with family and friends during this academic journey. These relationships will not only enrich classroom experiences, but many will serve together again both in garrison and while deployed as part of the Joint force. In addition to their assigned studies, I want students to reflect on their leadership transformation and to understand their responsibilities as a member of the profession of arms.

Although the current pandemic required adjustments to our systems, we used this opportunity to develop innovative solutions for our students and faculty to continue to achieve their personal and professional goals. The team at Army University and the CGSC have done a tremendous job of maintaining force health protection while providing options for academic year 2021 students to attend through our resident course or virtual campus with off-set cohort starts. These options maximize educational resources for our students while providing flexibility for Soldiers experiencing sustained impacts from the COVID crisis. No other educational facility in the Army offers the diversity of thought and experience to enrich the careers of our military and civilian professionals. Although the physical location of a portion of our students has changed, the results of our world-class faculty and extraordinary facilities remain the same: CGSC continues to produce field grade officers of character, across the Department of Defense, interagency and multinational partners, ready to solve the most difficult and complex problems worldwide.

As everyone settles into their curriculum, I want to take some time to discuss what I think is the most important facet of the CGSC education—the transition from company grade to field grade officer and the responsibilities as a member of the profession of arms. To be clear, the single most important terminal learning objective that I have for our students during their year at CGSC is to fully understand their responsibilities as a member of the military profession. While the physical transition is obvious with the promotion to major, the intellectual transformation is much more important to our Army and the future of our nation. There are few professions in our society that require



**Lt. Gen. James E. Rainey**

the combination of expertise, knowledge, self-regulation and that are poised to support the good of the public. The responsibilities that come with this designation establish the fabric of trust that the military has with the American people and underpin everything that we do as military officers. Without a doubt, when officers graduate to the field grade ranks they become full-fledged members of the profession of arms and assume their role as standard-bearers.

This is not a distinction to be taken lightly. As military professionals we are responsible for the ethical application of violence on the battlefield according to the Law of Land Warfare and rules of engagement. Regardless of military occupational specialty, functional area or branch of military service, we must be experts in the tactical and technical execution of our mission and recognize how our actions support the larger strategic objectives. Understanding this linkage is critical to the planning and execution of Unified Land Operations (ULO) and supports larger Unified Action objectives. I want students to reflect on being a member of the profession of arms, be able to define it clearly to others and think about what it means to them. Reflection about the unique skills and abilities our students bring to the profession of arms is an important part of their transformation. As organizational leaders we all have a responsibility to constantly improve and contribute to the body of professional knowledge that earns the trust of the American people. Although these details may be unclear now, during the course of common core

and elective dialogues students will have time to explore these concepts with peers and faculty to improve their proficiency. Understanding the limits of our expertise is the first step to structuring a successful self-development plan that helps us to reach our goals.

Encourage everyone to reflect on their career achievements as they identify personal and professional objectives for this academic year. Think about your experience in training and combat and the events that have been the most impactful for

your career. These lessons from the operational force serve as the foundation of institutional development that occurs at all levels of professional military education. These lessons will continue to guide your transition to the field grade ranks and continued service as a military professional. As a member of the profession of arms we must remain mindful of our individual and collective responsibilities to strive for excellence while maintaining our fabric of trust with the American people. 🇺🇸



## PHOTOFLASH

# Army University Change of Responsibility



PHOTO COURTESY ARMYU PUBLIC AFFAIRS

From left, incoming CGSC Deputy Commandant Brig. Gen. Donn H. Hill, outgoing Deputy Commandant Maj. Gen. Stephen J. Maranian and Fort Leavenworth Commanding General/CGSC Commandant Lt. Gen. James E. Rainey, stand at attention as the orders are read during the change of responsibility ceremony in the Lewis and Clark Center July 2, 2020.

Army University said goodbye to Maj. Gen. Stephen J. Maranian and welcomed Brig. Gen. Donn H. Hill in a ceremony hosted by Lt. Gen. James E. Rainey at Fort Leavenworth's Lewis and Clark Center on July 2, 2020.

Maranian served as the Combined Arms Center's Deputy Commanding General for Education, as Provost of the Army University, as well as Deputy Commandant of CGSC since June 2019. He moves on to become the Commandant of the Army War College at Carlisle Barracks, Pa.

Hill comes to Army University following command of the 2nd Security Force Assistance Brigade in Afghanistan and Fort Bragg, N.C.

During the ceremony the Army University senior enlisted advisors also changed. Command Sgt. Maj. Teresa M. Duncan, retired the day of the ceremony, marking the end of her stellar career as a Military Police non-commissioned officer. The new advisor, Command Sgt. Maj. Anthony E. Rice, took the reins from Duncan. Rice was previously assigned to CGSC's School for Command Preparation.



For more photos see the album on the CGSC Flickr site:

<https://flic.kr/s/aHsmPhijE5>



Watch the full ceremony on Army University's Facebook page:

<https://www.facebook.com/1632458446993978/videos/699488057502082>



# CGSOC Class of 2021 kicks off with flag ceremony

by Harry Sarles, Army University Public Affairs

THE COMMAND AND GENERAL STAFF OFFICERS COURSE 2021 BEGAN SEPT. 8 AT FORT LEAVENWORTH WITH THE INTERNATIONAL MILITARY STUDENT FLAG CEREMONY FOLLOWED BY THE COMMANDANT'S ADDRESS TO STUDENTS.

The Flag Ceremony was conducted in the college's Eisenhower Auditorium. However, to promote social distancing and other protective measures, the audience watched via Facebook Live and internal closed circuit television

Flags of the United States and the 43 partner nations that have students attending this year's class were posted following remarks by Brig. Gen. Donn H. Hill, Deputy Commandant of the Command and General Staff College and Deputy Commanding General-Education for the Combined Arms Center. Hill concluded his remarks with a challenge to international and U.S. students in the class.

"I challenge each and every one of you to the following. First, never stop learning. Take this year, especially, to refine your personal self-development plan. In the context of a career in the military, this year will be one of the best but only if you invest the effort to make it so," said Hill.

"Lastly, build relationships with your classmates that will endure beyond this course. These are the officers you will serve with for the rest of your career, in peace and in war. Get to know them now. They will never let you down," Hill concluded.

Later in the day, Lt. Gen. James Rainey, Commander of the Combined Arms Center and Fort Leavenworth and Commandant of the Command and General Staff College, talked to the class from the Eisenhower auditorium with a limited audience in the auditorium and most students



Maj. Ali Alduhuhoori, United Arab Emirates, renders honors to his national colors during the International Military Student Flag Ceremony on Sept. 8.

PHOTO BY JIM SHEA/ARMY PUBLIC AFFAIRS

observing from classrooms via closed circuit television.

Approximately 250 students of the nearly 1,100 member class are participating in the Common Core portion of the course from their homes and duty stations around the world before joining their classmates for the Advanced Operations Course and Electives following the Christmas and New Year's holidays.

This split is necessary to continue observing COVID-19 protections through the early portion of the course. Students attending class in person at Fort Leavenworth are using social distancing and safety precautions. Classes are also being conducted both in resident and via remote learning as situations dictate

Although things look and feel different, the college remains devoted to providing the highest quality of Professional Military Education possible to its students. 🇺🇸

## CGSOC Class of 2021 demographics

This year's class is comprised of 1,088 students, including 45 international officers from 43 countries.

As usual, active component U.S. Army officers make up the preponderance of the class with 828 students, with an additional 40 from the Army National Guard and 38 from the Army Reserve.

There are 78 U.S. Air Force students, 24 U.S. Navy, 27 U.S. Marine Corps and one officer from the U.S. Coast Guard. Additionally, seven Department of the Army Civilian employees are attending this year.

Another aspect of the CGSOC student body that typically surprises members of the public is the level of education of the students. In this year's class, 427 of the

U.S. students already hold a master's degree, with another 100 students enrolled in a master's program. Another seven have a doctoral degree and another six are enrolled in a doctoral program. Additionally, 38 students hold a professional degree (legal or medical).

More than half of the U.S. students have combat experience with 372 reporting three or more combat tours.

Other statistics:

- 933 males; 66 female students
- Average age – 37.5 years old
- Nearly all are married – 936 married; 100 single
- Military student rank – 458 captains/lieutenants; 499 majors/lieutenant commanders

Read the full stories online and see more photos:



<https://www.cgsfoundation.org/cgsoc-class-of-2021-kicks-off-with-flag-ceremony-sept-8>

<https://www.cgsfoundation.org/cgsoc-class-of-2021-demographics>

# Virtual ceremonies mark the CGSOC Class of 2020

by Mark H. Wiggins, Managing Editor

AMID THE RESTRICTIONS FROM THE COVID-19 PANDEMIC TRADITIONAL COMMAND AND GENERAL STAFF OFFICER COURSE (CGSOC) GRADUATION CEREMONIES at Fort Leavenworth and its satellite campuses were conducted in a virtual environment for the 2020 classes of the course.

Students in the Fort Lee, Va., satellite campus class graduated on April 22, 2020, with 62 graduates from around the world. Before the graduation they conducted a final online meeting. During the ceremony they recognized the top academic graduate/honor graduate, Maj. Sara Tracy-Ruazol and the top physical fitness awardee, Maj. Molly Byrnes, who earned the highest physical fitness score in the class (372 on the extended scale).

The Fort Belvoir Satellite Campus graduated 125 officers from around the globe in a virtual graduation conducted April 23, 2020. Command and General Staff School (CGSS) Director Col. Scott Green served as the keynote speaker from his office at Fort Leavenworth.

On April 24, 2020, the Redstone Arsenal, Alabama Satellite Campus graduated 62 students in a virtual environment as well. Col. Green again delivered graduation remarks.

On June 11, the virtual ceremony for the International Officer's Badge Ceremony was posted on the school Facebook and YouTube sites. Lt. Gen. James Rainey delivered the key remarks.

On June 12, 2020 the resident class of CGSOC at Fort Leavenworth graduated with a virtual ceremony posted on the Army University Facebook page that evening. Secretary of the Army Ryan McCarthy and Gen. James McConville, Chief of Staff of the Army, addressed the class. There were 1,125 graduates, with 135 of them earning the Master's in Military Art and Science Degree.



Secretary of the Army Ryan McCarthy delivers remarks during the virtual graduation ceremony on June 12, 2020, for the CGSOC Class of 2020.

After the official remarks, winners of the class awards were announced followed by a scrolling list of graduate names signifying their successful completion of the course. The top awards for the CGSOC Class of 2020 were:

- General George C. Marshall Award – top U.S. student: Maj. Sarah M. Gerstein, Military Intelligence
- General Dwight D. Eisenhower Award – top International Officer Graduate: Maj. Alessio Battisti, International Military Student, Italy.
- General Colin L. Powell Interagency Award – top Interagency student: Mr. Dennis Hernandez, Defense Intelligence Agency.

Prior to the virtual ceremony, CGSS Director Col. Scott Green conducted an in-person awards ceremony on June 11 in the Marshall Auditorium of the Lewis and Clark Center to present the individual awards to the winners. No other students or outside guests were allowed in order to comply with the COVID-19 restrictions.



**Marshall Award**  
Maj. Sarah M. Gerstein  
U.S. Army



**Eisenhower Award**  
Maj. Alessio Battisti  
Italy



**Powell Award**  
Mr. Dennis Hernandez  
Defense Intelligence Agency



In the world of virtual graduation ceremonies the outprocessing for CGSOC resident students also transitioned into a "rodeo" style line in the student parking lot. Tents were set up with various stations by the CGSS staff to allow students to simply drive through and outprocess.

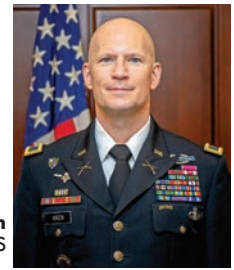
Read the full stories online and see more photos:  
<https://www.cgscfoundation.org/cgsoc-classof2020-virtual-ceremonies>  
<https://www.cgscfoundation.org/cgsoc-class-of-2020-individual-awards>

Watch the resident class ceremonies on YouTube:  
 IO Badge Ceremony – <https://youtu.be/F4CavaJDJIU>  
 Full Class Ceremony – <https://youtu.be/wrOibmtUIk>



# Extraordinary circumstances and educational innovation

by Maj. Stephen Dunsford  
CGSS Assistant Director of Academic Operations



Col. Scott Green  
Director, CGSS

**THE PAST SEVEN MONTHS PRESENTED A UNIQUE CHALLENGE TO THIS INSTITUTION** that prides itself on educating and developing leaders. Earlier this year COVID-19 restrictions forced our faculty to rapidly innovate and implement learning techniques that shattered our paradigm of resident education. Now that academic year 2021 is successfully underway, new learning capabilities are available to students as well as a long sought after accreditation of the Masters of Operational Studies (MOS) built into the course curriculum.

Like many organizations throughout the Army, COVID-19 resulted in unprecedented social distancing and telework. In the Command and General Staff School (CGSS), the CGSC school responsible for delivering the Command and General Officer's Course (CGSOC), the last block of the Advanced Operations Course (AOC) was underway as families prepared to move to their new assignments. However, in addition to the turmoil of preparing to move, more than 1,100 students had to complete the 2020 academic year at home. This obviously caused friction and necessitated a steep learning curve to leverage classroom technology at the home office. Both the students and faculty did a commendable job of working through this transitional friction, paving the way to a more adaptive and agile learning environment for the future.

As a result of these experiences and the realities of the ongoing pandemic, the class of '21 will have a different, yet equally engaging Fort Leavenworth experience. These changes center on the remote learning options that were implemented and refined since March. The changes include class apportionment as well as new forums for our guest speakers.

The first and most obvious change is the splitting of the class into two cohorts. Of the 1,088 Active, Guard, Reserve, Sister Service and International officers who were selected for the resident course, 77% started the year at Fort Leavenworth as Cohort 1, with the remainder assigned to the Combined Arms Center as full time students at their duty station under Cohort 2.

The Cohort 2 students will complete the Common Core portion of CGSOC via remote learning as full time students. Starting in January 2021, they will come TDY to Fort Leavenworth for AOC and electives to ensure that they have the same enriching Fort Leavenworth experiences as those in Cohort 1. The resident classroom technology for remote learning insures that Cohort 2 will not miss out on the numerous guest speakers and presentations at the Lewis and Clark Center that have long been a hallmark of the CGSC experience.

Using the full capacity of our online learning tools, the College can now host the entire class online. Guest speakers are live streamed from any location, allowing us to fill auditoriums in accordance with social distancing guidelines, while keeping the remainder of Cohort 1 in their classrooms, and Cohort 2 in their home offices. Questions are mediated through an online forum that allows participants to field a question just as they would if they were in live attendance.

These remote learning techniques are built into the communications plan for each staff group as well. Students and faculty in quarantine or isolation will no longer miss class as they can now "remote-in" via Blackboard Collaborate to listen, contribute or teach in real time.

With this capability implemented as a new normal, symptomatic individuals are freed from the friction of missing class and make-up assignments.

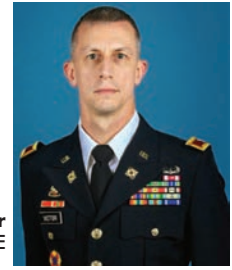
Improvements are not limited to classroom technology. CGSC is now on the cusp of receiving its accreditation to grant the Masters of Operational Science (MOS) as part of the standard resident student course curriculum starting with the class of 2021. This is a much anticipated and long sought after accreditation that culminated with the pilot program implemented with the class of 2020.

The inclusion of the MOS as part of the curriculum acknowledges the academic rigor that resident students are expected to undertake. With the MOS built into the curriculum, students still have the option of pursuing advanced degrees through the Masters of Military Arts and Sciences (MMAS) or those offered through other degree granting colleges and universities. The opportunity to graduate from CGSC with at least one or more masters degrees highlights the academic rigor our students can expect.

The past seven months in these extraordinary times yielded opportunities to advance our mission by developing ourselves and our resiliency as an institution. All resident-select students were automatically registered this fall for the MOS program, offering the path towards a coveted master's degree. Educating and developing leaders required us to innovate techniques using existing platforms for socially distanced and responsible resident education. We implemented these techniques without degradation of the key inputs that make the Fort Leavenworth experience unique and special. 🇺🇸



# CGSOC Distance Education



**Col. Scott Victor**  
Director, DDE

by Col. Scott Victor  
*Director of the Department of Distance Education*

**THE COMMAND AND GENERAL STAFF SCHOOL (CGSS) AT FORT LEAVENWORTH EDUCATES APPROXIMATELY 1,216 RESIDENT** students each year. However, one of the departments within the CGSS educates an additional 6,500 students each year through an online format or blended learning with Army Reserve instructors. The Department of Distance Education (DDE), housed in Truesdell Hall on Fort Leavenworth, consists of more than 80 faculty and staff to provide the same curriculum and meet the same learning objectives as the resident school house.

DDE began in July 1922 as the Command and General Staff Correspondence School. Over the past ninety years the department has changed names and transitioned its curriculum from the “box of books” to online delivery of the curriculum. Using this modality, DDE is able to educate students around the world.

DDE’s mission and purpose is the same as the resident CGSOC – to develop field grade officers to serve on division and corps levels staff, able to execute multi-domain operations against peer threats. Currently, DDE educates approximately 78% of the Army’s field grade officers from all three Army Components. The department oversees three sections that help officers achieve their Joint Professional Military Education Level 1.

The Advanced Distributive Learning Common Core (CC) section educates the majority of the Army’s field grade officers for the common core learning outcomes. For the current academic year there are more than 4,000 students enrolled in CC distance learning, all in

one of three phases.

Phase I of CC is an introduction, foundation and ethics course and introduction to joint strategic operations. Phase II is the longest phase and consists of five courses including history, leadership, force management, unified action and Army planning. The final phase consists of joint operational art and planning.

The entire CC course taken online is self-paced and must be completed in 18-months. Students can complete the course in less time if they so choose. In academic year 2021, the course will be similar to previous academic years with the exception of increased focused and hours on force management and sustainment and swapping the order of Army decision making and joint operational art and planning.

The U.S. Army Reserve provides instruction for the Common Core course through The Army School System (TASS-ILE) battalions. There are five TASS-ILE battalions throughout the Continental United States, Hawaii and Germany. These units instruct 1,200 students a year in all three phases of the CC course. Phase I and Phase III are conducted in resident at three Army Reserve installations in the U.S., one in Hawaii and one in Germany during a two-week annual training period. Phase II is conducted one weekend a month for eight months at multiple locations.

The final section of DDE is the Advanced Operations Course (AOC). AOC is the Army’s credentialing course for basic branch officers and covers Army operations from deployment

to transition for large scale ground combat operations, as well as history and leadership classes. AOC students are put in 16 person staff groups and matched with the same instructor for the entire 12 month course. Students meet synchronously online every other week using Blackboard Collaborate to discuss readings and topics, provide briefings and ask questions. More than 1,200 students will complete this course in Academic Year 2021.

During the COVID-19 pandemic, DDE’s enrollment in Phase I of the CC course increased 100%. Field grade officers found themselves at home with time to complete this demanding course. DDE instructors worked tirelessly to keep up with the student assessments that came in at a historic pace.

It has been an extremely busy six months but DDE has risen to the challenge. The Army Reserve TASS battalions were also forced to begin offering their courses online due to Department of Defense travel restrictions. Between TASS and DDE faculty and staff, they quickly transformed their resident curriculum to online curriculum and maintained their classes throughout the pandemic. Throughout the COVID-19 pandemic DDE and TASS-ILE units demonstrated exceptional adaptability to ensure the success of their students.

As the Army looks to take advantage of lessons learned from online education throughout the enterprise, DDE will look to move forward in the way it provides interaction and education for tomorrow’s future Army leaders. 🇺🇸

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**Currently, DDE educates approximately 78%  
of the Army’s field grade officers from all three Army Components.**

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# SAMS leading the charge

by Col. Brian A. Payne  
Director of the School for Advanced Military Studies



Col. Brian Payne  
Director, SAMS

TO SAY 2020 HAS BEEN AN INTERESTING YEAR WOULD BE A COLOSSAL understatement. While the pandemic response has slowed the pace for many, the School of Advanced Military Studies (SAMS) operational tempo has increased significantly in support of the nation's response efforts. Since the initial epidemic indicators, SAMS has been involved in a myriad of real world planning efforts to mitigate the virus' impacts while simultaneously reforming our curriculum to meet the challenges of an increasingly complex and competitive world order.

In supporting the COVID effort, SAMS deployed planning teams to the U.S. Army Medical Research Institute of Infectious Disease in February. These personnel provided the core planning staff enabling subject matter experts from across the government to assess and develop initial mitigation strategies. Informed by this effort, SAMS developed a seamless transition to distance learning using Blackboard Connect and Microsoft Teams in March. The school shifted from live to virtual classes without curriculum interruption, pioneering the efforts for the rest of the Command and General Staff College.

As the impacts of the pandemic increased, so did SAMS' participation level. The school was quickly called upon to provide planning teams to Army Material Command and the Army Installation Command to support the summer transition planning, preserving Army readiness, educational requirements and personnel safety. Additional teams

were provided to the Department of the Army Office of Public Affairs to streamline collection and distribution of timely and accurate information to assist the public. Shortly thereafter, USNORTHCOM asked for an outside team to assess alternative domestic scenarios spawned by the COVID challenge.

As Army University worked through the potential of a long-term distance learning situation, SAMS provided planning support to develop education options for the TRADOC commander. SAMS employed the final AY20 exercise to provide live planning support to FEMA Region 7 for each of the seven "lifeline" work groups, contributing to the local community and regional efforts. Finally, our team member tasked to Operation Warp Speed just returned home after working at Department of Health and Human Services for the last three months.

Beyond the immediate COVID crisis, SAMS has assessed and reframed the curriculum in context to the National Military and Defense Strategies, emerging world events, modernization plans, and multi-domain operations concepts. Our mission to produce graduates that enable senior leaders to drive change requires an interdisciplinary educational approach geared to the relevant future challenges. This year's program hosts a number of significant changes from previous with two new courses, a focused research program, and revitalized exercises.

Most notably, we created two new offerings with the "Great Power Perspectives" and "Reflections on

Operational Warfare" courses. In "Great Powers," students are divided into separate seminars on Iran, China, Russia, North/South Korea, India, Turkey, and Germany. They study history, geography, culture, economics, etc., from that country's perspective. Upon completion of the country seminars, student groups will form with representation from each studied country to assess our National Defense and Military Strategies for points of competition, collaboration and conflict. Materials produced are then integrated as supplemental material for second semester division and corps level exercises.

"Reflections on Operational Warfare" is our longest and most integrated course. It provides the relevant historical campaigns and doctrinal applications underpinning our learning, communicating, planning and decision-making theory courses early in the year. The last five weeks of the course are dedicated to framing the context and challengers to the current, post-WWII world order with particular focus on operational warfare and campaign development.

The school has reformed the focused research program. Typically, students individually select and write their monograph based on an area of interest to meet this significant degree requirement. This year we have formed four student syndicates under designated academic faculty members to work with other Army organizations (Futures Command, TRADOC and the DAMO-SS this year) to address emerging challenges for the Army. Each of the syndicate monographs

- continued on page 14

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*SAMS has been involved in a myriad  
of real world planning efforts to mitigate the virus' impacts...*

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- from page 13

will publish a book through Army University or other select institutions shortly after graduation. Our four syndicates topics are: Implications of MDO on LSCO, Information Operations in Competition and Conflict, Systems Thinking and the Theater Strategic Commander's Campaign Appreciation, and finally, Competition and Conflict in the Age of Nuclear Proliferation. This approach will be expanded in subsequent years to address more challenges and incorporate the majority of our faculty and students.

SAMS also revitalized the exercise program to better prepare our students to serve as G5/OPT leaders at the

division and corps. The program incorporates a common, iterative scenario enabling students to plan, assess and reframe in subsequent exercises, facilitating learning while reducing familiarization time. We host a competitive planning event with students divided between the adversaries for planning in a decisive action scenario, enabling students to test and assess their plans against a thinking, adaptive opponent. Our last two exercises are externally resourced through the Marine Corps Staff Training Program and the Army Mission Command Program to harness the potential of our students under the tutelage of a number of recently retired

senior leaders. Upon graduation, our students will be prepared to lead planning in support of a warfighter exercise or contingency deployment at the division and corps level.

Rest assured, SAMS has been busy tackling the most challenging problems. Whether COVID response or developing curriculum to address emergent conditions, technology, competitors, and conflict, SAMS is leading the charge in preparing next generation of leaders to meet future challenges and opportunities.

We welcome your feedback on our graduates and program, as we strive to improve our value to the students, the Army and our nation. 🇺🇸

# SAMS graduates 158 students in May

by Mark H. Wiggins, Managing Editor

**THE SCHOOL OF ADVANCED MILITARY STUDIES CONDUCTED A VIRTUAL GRADUATION CEREMONY** for the class of 2020 that was posted to the Army University Facebook page and the CGSC YouTube site at 6 p.m. on May 21. The graduating class is comprised of 158 students – 16 from the Advanced Strategic Leader Studies Program (ASLSP) and 142 from the Advanced Military Studies Program (AMSP). Upon graduation ASLSP students earn the Master of Arts in Strategic Studies degree and AMSP students earn Master of Arts in Military Studies degrees.

Col. Brian A. Payne, the 17th director of SAMS, led off the ceremony with welcoming remarks and introduced the guest speaker Lt. Gen. James Rainey, commander of the Combined Arms Center and Fort Leavenworth and commandant of the Command and General Staff College. In introducing Rainey, Payne told students, "Lt. Gen. Rainey has been planning, learning, or commanding since his graduation from SAMS. Our expectation is that you will follow his example."

"We're a commander-centric Army," said Rainey, speaking to the graduates about expectations of them upon graduation. "They're going to come to you with hard problems. Their expectations are going to be excellence, not looking for you to do things to the standard.

Rainey concluded his remarks by telling the graduates, "To whom much is given, much is expected, and you have been given a lot. You have been given a year to study an aspect of our profession and it comes with a huge set of expectations. I want you to show up at your next unit with a sense of responsibility to deliver on the investment

that others in the Army have made in you. If you do that, you're going to crush it, you'll be incredibly successful and we'll all be proud of you."

Rainey also thanked the students' families as well as the SAMS faculty for their support.

At the conclusion of the recognition of awardees and graduates of the class, the Provost of Army University and CGSC Deputy Commandant Maj. Gen. Stephen J. Maranian also delivered brief remarks.

"Today you join a long line of SAMS graduates who for decades have established a legacy of service and accomplishing great things for our Army," said Maranian... "It's not a matter of if you'll be called to action, but when you'll be called to action...I can't tell you how



Major David M. Pevoto, U.S. Army, recipient of the Col. Thomas Felts Leadership Award for the top student in the SAMS Class of 2020.

PHOTOS BY MARK H. WIGGINS (EXCEPT WHERE NOTED)

proud we are of you and I wish you all the best in the future. Your Army is counting on you.”

Major David M. Pevoto, U.S. Army, received the Col. Thomas Felts Leadership Award considered the top award for SAMS graduates. The award is presented to the student who best exemplifies all the desired attributes of an Advanced Military Studies Program graduate. The award is named in honor of Felts who graduated from the Advanced Military Studies Program in 1998 and the SAMS senior program in 2005. He was killed in action in Iraq in 2006. The Command and General Staff College Foundation sponsors the award through a generous donation from Col. (Ret.) and Mrs. Doug Tystad. Col. Tystad was himself a SAMS graduate and also served as the Foundation President/CEO from October 2013 to December 2018.

Lt. Col. Angela Polsinelli, U.S. Air Force, had the best monograph for the Advanced Strategic Leader Studies

Program titled “Organizing for Innovation.” Maj. Sam Kriegler, U.S. Army, contributed the best monograph for the Advanced Military Studies Program titled “Artificial Intelligence Guided Battle Management.” The CGSC Foundation also sponsors both monograph awards through a generous donation from Col. (Ret.) and Mrs. Doug Tystad.

Chuck Vetter of the State Department received the Simons Center Interagency Writing Award for his monograph titled “Assessing China’s Belt and Road Initiative.” The CGSC Foundation’s Simons Center sponsors this award for each graduating class of SAMS and Command and General Staff Officers courses.

In addition to the top awards, SAMS recognizes honor graduates who complete all course requirements and score in the top 30 percent. Honor graduates for the Advanced Strategic Leader Studies Program Class 2020. (See the online article for the full list.) 🏆



Lt. Col. Angela Polsinelli, U.S. Air Force, recipient of the best monograph award for the SAMS Advanced Strategic Leader Studies Program Class of 2020.



Maj. Sam Kriegler, U.S. Army, recipient of the best monograph award for the SAMS Advanced Military Studies Program Class of 2020.



Mr. Chuck Vetter, U.S. Department of State, recipient of the Simons Center Interagency Writing Award for SAMS Class of 2020.



Lt. Gen. James Rainey, commander of the Combined Arms Center and Fort Leavenworth and commandant of the Command and General Staff College, delivers remarks during the SAMS virtual graduation ceremony May 21, 2020.



Col. Brian A. Payne, the 17th director of SAMS, provides welcome remarks during the SAMS virtual graduation ceremony May 21, 2020.

ARMY VIDEO CAPTURES



Read the full story online:

<https://www.cgscfoundation.org/sams-graduates-158-students-200521>



Watch the ceremony on YouTube:

[https://youtu.be/GZFy8\\_IWWPI](https://youtu.be/GZFy8_IWWPI)

# Scholarship application window opens Jan. 2

by Lora Morgan, Director of Operations

THE CGSC FOUNDATION'S COMPETITIVE SCHOLARSHIP PROGRAM APPLICATION WINDOW WILL OPEN JANUARY 2, 2021. The deadline for applications is March 1, 2021. Relatives of Life Members of the Foundation's Alumni Association are eligible to apply.

Judging for the competition will occur in March and winners will be announced on April 15, 2021. The Foundation will award \$500 cash scholarships to two students who are beginning their college studies and two students who are continuing their college education in the fall of 2021.

Additionally the Foundation will be partnering with soon-to-be-announced universities to offer scholarships to students who plan to study at their specific universities. Specific information on each scholarship opportunity will be available on the scholarships page of the Foundation's website.

"We started this program and awarded our first four scholarships in spring 2020," said Foundation President/CEO Rod Cox, "and we're looking forward to more applicants this coming year."

Cox added that the program is intended to help the Foundation fulfill its mission to maintain connections with alumni as well as offer a tangible benefit for military families. The biggest challenge he said is getting the word out to alumni who have college bound or college attending relatives.

Information about the program is available at [www.cgscfoundation.org/alumni/scholarships](http://www.cgscfoundation.org/alumni/scholarships).

A link to join the Alumni Association as a Life Member is on the page for those that need to join before their relatives apply.

For more information or questions contact: Lora Morgan – (913) 651-0624, [office@cgscf.org](mailto:office@cgscf.org).



**2021 Scholarship Competition**

**Window for applications  
Jan. 2 - March 1**

**Winners announced  
April 15, 2021**



For CGSC Foundation Scholarship program information, see: <http://www.cgscfoundation.org/alumni/scholarships>

Read the article about the 2020 winners: <https://www.cgscfoundation.org/2020-scholarship-award-winners>



## PHOTOFLASH

### Foundation staffer participates in reading program

CGSC Foundation Director of Operations Lora Morgan recently participated in the Combined Arms Research Library's (CARL) Community Reads program. In a video released on October 9, Morgan read *Chicka Chicka Boom Boom* by Bill Martin, Jr., and John Archambault, illustrated by Lois Ehlert, and read with permission of Simon & Schuster Publishing.

Community Reads is part of CARL's "Stop The Brain Drain." If you'd like to volunteer to read as part of CARL's Community Reads program, contact them on Facebook. To talk to someone at the CGSC Foundation about how you can help support our family programs, please contact the office at [office@cgscf.org](mailto:office@cgscf.org) or call (913) 651-0624. The CGSC Foundation is proud to support the reading programs at CARL as part of our family programs.



CGSC Foundation Director of Operations Lora Morgan reads for the Combined Arms Research Library's Community Reads program.



Watch Lora's book reading on Youtube: <https://youtu.be/4B6KSa57oio>



## PHOTOFLASH



PHOTO BY PAIGE COX

### Book donation supports family programs

This summer CGSC Foundation donated a small collection of books to the Fort Leavenworth Garrison to be used as prizes in an FMWR Family Fun night in July.

Fort Leavenworth Garrison Command Sgt. Maj. Antwone Jones accepted the donation from Foundation CEO Rod Cox.

The collection of books were provided by Foundation Trustee Mike Meyer. The books are for children of all ages and reading levels and include "busy books" with toys for interactive reading.



# A lifetime of leadership

**Editor's Note:** Founding CEO Bob Ulin and *Foundation News* Managing Editor Mark H. Wiggins interviewed Lt. Gen. Arter on Sept. 14, 2020, with the idea to "fill the gaps" in what is the typical biography of a military leader. Lt. Gen. Arter was gracious with his time and related numerous stories and details that help us celebrate and honor his life of leadership.

by Mark H. Wiggins, Managing Editor

IF YOU TELL THE STORY OF A BOY BORN IN SMALL TOWN OHIO IN 1929 WHO IS NOW RETIRED AND LIVING IN SMALL TOWN KANSAS, most might conjure a life spent tilling the soil or forging iron, nights spent looking up at the big midwestern skies or across the vast plains, a life lived modestly and happily, and a life not too conspicuous in any of its details. In many ways, those images might be accurate. But sometimes, the products of the Midwest come to life in undeniable ways.

Amongst such well-known midwestern families as the Lincolns, Trumans, Eisenhowers, and Fords, emerges one Robert Arter. A graduate of the class of 1946 from Massillon Washington High School, home of the famous Massillon Tigers once coached by National Football League Hall of Famer Paul Brown who was also a Massillon alum in the class of 1925, young Arter moved on from that small town to Ohio University and his destiny.

It was in his university studies that Arter made the decision to become more involved in the Army's Reserve Officer Training Corps (ROTC) program beyond its mandatory two years during college.

"For those who had not served in World War II or had prior military experience, one had to take ROTC. It was the law of the time," said Arter. "We had to take two years and then if you wanted to continue on in ROTC you made an application and talked to the leaders of the program. I elected to do that and graduated in 1950. I was offered a regular Army commission in the infantry, but since I was not 21 when I graduated I had to wait. I turned 21 in September and my commission was granted."

Incidentally, Arter married his classmate Lois in the same month he turned 21. On Sept. 23, 2020, he and Lois celebrated their 70th anniversary.

## First Duty Station

In November 1950, the Arters first duty station was Camp Breckinridge, Kentucky, a WWII training post and German prisoner of war camp that was reopened as a result of the Korean War which had begun just five months earlier. The 101st Airborne Division had been reactivated to train initial entry Soldiers at Camp Breckinridge.

"It was there that I became aware as a young officer of the unpreparedness of the Army to do what the Army and



PHOTO BY MARK H. WIGGINS

Lt. Gen. Robert and Lois Arter together at Lt. Gen. Arter's retirement ceremony from the chairmanship of the CGSC Foundation in November 2014. Lt. Gen. Arter and Lois celebrated their 70th anniversary in 2020. Incidentally the 70th anniversary of the Korean War was in 2020 as well.

the others services were charged with doing – to prosecute a war," Arter said.

The number of Americans in uniform had shrunk from 12 million in 1945 to 1.5 million in 1948. During the years between WWII and the start of the Korean War combat training and preparation was minimal and equipment was rapidly deteriorating. Some mistakenly believed that the nuclear weapons used in Japan had rendered conventional warfare obsolete.

Young 2nd Lt. Arter was assigned as a platoon leader of a basic training company. His company commander had served as an officer in WWII and had been recalled to active duty, as was his company executive officer. His assessment was that these two officers, and many others, were none too happy about their recalled status.

"Even though these officers had been in the reserves and not been active they were summarily recalled against their



PHOTO COURTESY WWW.506THINFANTRY.ORG

Above: Camp Breckenridge, Ky., Arter's first duty station as a second lieutenant. Right: Col. Arter takes command of the 1st Brigade, 101st Airborne Division in Vietnam in 1971.



PHOTO COURTESY LT. GEN. ROBERT ARTER

wishes – some had businesses and families,” said Arter. “This was my first indication [of how unprepared we were to prosecute a war]. Other officers in the battalion were of the same ilk.”

**Korean War**

Arter served nine months at Camp Breckenridge and was then sent to Fort Benning for a three-month infantry officer basic course where he met up with 1950 graduates of the military academy and other ROTC programs.

“We all knew where we were going when we finished the course and that was Korea,” Arter said.

After graduation in December 1951, Arter boarded an Air Force plane to Korea in January 1952, which made stops in Hawaii and Wake Island before landing in Japan. Prior to the trip Arter had been assigned courier duty with the responsibility of delivering a briefcase of documents.

“I was stood at attention and told that if I let anything happen or if I failed my mission to deliver that bag to the headquarters in Tokyo, all sorts of things were going to happen to me,” Arter said as he chuckled at the memory.

Arter recalled that on the flight into Tokyo, the pilot made sure to

fly over Hiroshima and Nagasaki so the passengers could witness the destruction of the atomic bombs dropped there just six years before. When they finally landed, there was a staff car waiting for Arter to take him to the Dai-Ichi building, Gen. MacArthur’s headquarters in Tokyo, to deliver his bag.

After he had completed this courier mission Arter said, “Then they took me to meet up with my comrades...and that was the last of the staff car rides for me!”

Arter and his fellow troops were issued clothing and a carbine while in Japan and boarded a boat from Japan to Pusan, Korea. Upon arrival in Korea Arter said they were put on a “very primitive train” north. Once the train stopped – Arter couldn’t recall exactly where – he and his fellow officers were assigned to various divisions.

Still a second lieutenant, Arter was assigned to the 25th Infantry Division and then further down to the 35th Regimental Combat Team of the division. He recalled reporting to the commander of the 35th RCT along with two other lieutenants.

“We were shown into his tent and

the commander was sitting with our bios before him,” Arter said. “He sort of said ‘welcome,’ but, some things are etched in your mind forever. – He was looking at us and said ‘I sure wish they would send me people with experience.’ That was our welcome to the 35th RCT.”

As a part of his arrival in the 35th RCT, Arter and his fellow officers were required to turn in their carbines and were issued .45 caliber pistols. “The point was that officers lead and don’t fight,” Arter said. “But later on we made sure that we had a rifle as well.”

By contrast when he went north into the cold mountains and reported to his new unit, the 1st Battalion of the 35th RCT, the commander said, “Sit down lieutenant, I’m so pleased to see you.” It wasn’t required of a battalion commander, but it was a genuine welcome Arter said.

Arter was assigned to Company C. He spent his entire Korean War tour in the company serving as a platoon leader, company executive officer and later as the company commander as a

**Lt. Gen. Arter's units/patches (in order from 1950 - 1986)**



1950



General of the Army Omar N. Bradley with Lois Arter and Brig. Gen. Arter at Fort MacArthur, Calif., in 1977. Arter was deputy commanding general of Fort Ord, Calif., at the time.



President Jimmy Carter and Maj. Gen. Robert Arter share a moment together at Arlington National Cemetery in 1980. The President was concerned about meeting the widows of Air Force officers who were killed in the ill-fated Iranian Rescue Attempt (Desert One). Arter, commander of the Military District of Washington at the time, said the first wife he approached embraced him warmly and that broke the tension. This photo was taken after that event.

PHOTOS COURTESY LT. GEN. ROBERT ARTER

first lieutenant having been promoted during the year he was there.

Arter repeatedly reverted back to his theme of unpreparedness as he spoke about his experiences. From disgruntled, recalled WWII leaders, to mistaken approaches to leadership, to the equipment the troops were issued, signs of unpreparedness were all around. One piece of equipment he recalled was the “shoepacs,” or the boots that Soldiers were issued for the cold Korean weather.

“These boots were absolutely ineffective. They did absolutely nothing to ward off the cold,” Arter said. “[As a result of this] one of our warnings was that if any of your Soldiers suffered frostbite, you’ve had it as a leader. I made a practice almost daily or whenever the situation presented, to visit my Soldiers, make them sit down and take off their boots, so I could examine their feet. They grumbled at first, but it was an opportunity to get to know the Soldiers and for them to understand that you were genuinely concerned about their welfare.”

Arter said that at that point in Korea (1952) unit positions were mostly

static. They conducted night patrols, either combat or recon patrols, with every patrol being officer-led, whether it was a squad or platoon-sized patrol. With all the challenges they faced, he said the supporting artillery fire during their patrols was very good and came very quickly. “I was very thankful for that,” he said with a bit of a chuckle. During his description of supporting fires, he also said his battalion commander would visit and typically ask whether the supporting artillery fire was adequate. During one such visit the commander asked, “I know you used artillery last night...did you get it when you wanted it?...and did it go where you wanted it to go?”

He contrasted the artillery support with air support. “A couple of times air strikes were called and they didn’t go where they were supposed to...with devastating effects.”

During one patrol Arter said he was wounded by shrapnel and was evacuated to a field hospital. He was eventually flown on a plane to a safe area in the south where he healed for a few weeks after which he returned right back to Company C to become the company executive officer. Although

he says the whole process of being evacuated was generally good despite no helicopter support such as today, his welcome back to the unit was a bit odd for someone who had been wounded. – “Where is your weapon?” he was asked. “Well the medics took it from me when I was unconscious,” Arter recalled, to which the response was “Well, why did you let them do that?” – As he described this situation Arter took on as confused a look as one might guess he had on his face at the time when he was asked.

Arter continually commented about the unpreparedness of various aspects of the Army at the time. It is a well-known fact that units that deployed to Korea were under-manned and under-equipped or ill-equipped. At the individual Soldier level, there were plenty of examples that contributed to that theme. Arter recalled a particular platoon sergeant that was assigned to him straight from Fort Benning. This sergeant had been recruited in the late 1930’s to play football at Fort Benning, then served on the rifle committee there and that’s where he served until he came to Arter’s platoon in Korea. Arter said he took him on



1986

patrol only once. The sergeant talked during the patrol and demonstrated he had no idea, no experience, to be in that situation. Arter also mentioned that his company commander and executive officer basically hunkered down in the relative safety of a bunker most of the time, not venturing out to check on their Soldiers and truly exercise their leadership responsibilities. Arter said when he took on the duty as XO and company commander soon after, he made sure to get out and visit with his Soldiers every day. – No hunkering down in a bunker for him.

Such was the general state of some of the leaders and Soldiers in the Army at the time according to Arter's experience. Task Force Smith, whose fate was well known from the beginning of the war and used as a cautionary tale to Army leaders since, was not the only ill-prepared unit that served in Korea, and the Soldiers of that unit were not any more at fault than those of other units who served in the war. It has been said that the wheels of the mighty U.S. military had simply fallen off after WWII.

### 47th Infantry Division

Arter's time in Korea ended in December 1952 with a 20-plus day ship journey back to San Francisco. He was subsequently assigned to Camp Rucker, Alabama, in January 1953 to train Soldiers once again. Still a lieutenant, Arter was assigned as a platoon leader. Shortly thereafter the decision was made to stand up the National Guard's 47th Infantry Division at Camp Rucker. Arter would serve as a commander of a heavy weapons company, then battalion assistant operations officer, then shortly after, battalion operations officer. He described his battalion commander as the antithesis of most of the leaders with whom he had served. This commander, a veteran of WWII, provided an example of leadership and mentorship he had not seen to that point in his young career.

In 1954 the decision was made to move the 47th Division to Fort Benning and close Camp Rucker. All the active



PHOTO COURTESY LT. GEN. ROBERT ARTER

President Ronald Reagan and Maj. Gen. Robert Arter as commanding general of the Military District of Washington. Arter is pointing out a military formation during Reagan's inaugural parade on Jan. 20, 1981. Omar Bradley was the grand marshal of the parade.

troops would move to Fort Benning. Arter moved with his regiment to Fort Benning. His regimental commander, a quite diminutive individual, who was nicknamed Col. "Inch" Williams by the troops, was an inspiration to Arter despite the glee he revealed at recalling the commander's nickname. Col. Williams had appealed to the division commander to march to Fort Benning rather than take truck transportation and was ultimately successful. Their march took them a little more than five days, walking about 20 miles a day, and served to steel the unit, while also affording them time to train along the way and be prepared for evaluation exercises that were to come soon after their arrival at Fort Benning. All these years later, Arter recalled that move as an example of great foresight in leading and training Soldiers.

### 3rd Infantry Division

In December 1954, the 47th Division colors went back to Minnesota and Arter's regiment was reformed as the 7th Infantry Regiment, the "Cottonbalers," part of the 3rd Infantry Division, training at Sand Hill on Fort Benning.

Arter's battalion commander was tapped to become the regimental

executive officer and took Arter with him to serve on the regimental staff as the assistant operations officer.

During this time Arter reflected upon the commanders under whom he served in this unit, noting they were what one would expect as a Soldier.

"Col. Hasket L. Connor was one of the best commanders I ever worked with," Arter said.

He described how Connor was "such a significant mentor" and that he was "so blessed to work with someone who led by example."

### Fort Benning

In 1956, Arter attended the Infantry Officer's Advance Course for nine months at Fort Benning and was then assigned to the Infantry School in the Department of Non-Resident Instruction as the operations officer where he served three years. He admitted he was none too excited about that particular assignment.

After three years, he was selected to be the aide to the commander in the Philippines, but the assignment was canceled and he ended up serving another year at Fort Benning.

In 1961, he was selected "below the zone" to the rank of major and attended the Air Command and Staff



Vice President George H.W. Bush and Maj. Gen. Robert Arter together at a ceremony in Washington, D.C. in 1981. The two had a good relationship and Bush drafted Arter as his running partner on Fort McNair.

College at Maxwell Air Force Base, one of 10 Army students in his class.

### MAAG - Denmark

From 1962 to 1965, Arter and his wife Lois served in Denmark with the Military Assistance Advisory Group (MAAG) where he worked with the Danish Army and the Danish Ministry of Defense on military training and cooperative training between U.S. and Danish units and soldiers. He said that he and Lois have maintained contact with many Danish families over the years as a result of that assignment.

### AFSC to MILPERCEN to Battalion Command in Vietnam

Following that assignment and promotion to lieutenant colonel, Arter attended the Armed Forces Staff College (now the Joint Forces Staff College) in Norfolk, Va., for five months in 1966. He was then assigned to the infantry branch office of the Army's Military Personnel Center (MILPERCEN, now Human Resources Command- HRC) in Arlington, Va., until 1968 when he was selected for assignment as the commander of 1st Battalion, 506th Infantry, 3rd Brigade, 101st Airborne Division, in Vietnam.

Arter's battalion served in the Cu Chi area of Vietnam, just northwest of Saigon. The 3rd Brigade was under

the operational control of the 25th Infantry Division. "We were in a fight almost every day," Arter said. "About the third week I was there, we were out on an engagement and my S3 was with me in the helicopter. We got hit by small arms fire and he was wounded. He eventually recovered, but he was through with his duties in Vietnam. My S3 the remainder of the time I was a battalion commander was a lieutenant who was an assistant S3. I was offered a captain or two along the way, but I always said I didn't want them because of the job the lieutenant was doing."

In regards to the kind of leadership he had in Vietnam, Arter said, "My experience in Vietnam was the opposite of what I saw and experienced in Korea."

"On one occasion one of my companies got in a scrape, which developed," Arter said. "Pretty soon we had the entire battalion involved. The brigade commander and I met on the ground and there was a discussion of additional resources. His response without hesitation was 'You tell me what you want.' This skirmish lasted 18 hours and before too long it was the brigade, minus two companies, involved. The brigade commander flew overhead responding to requests. Not once did he question me. He



Arter presented awards and honors at many hall of fame and graduation ceremonies during his tenure as Chairman of the CGSC Foundation. Here he presents an eagle statuette from the Foundation to Brig. Gen. Roland Maunday, chief of Defence Staff, Trinidad and Tobago Defence Force, for his induction into the CGSC International Hall of Fame in 2012.

was watching of course, above me, and he was responsive with personnel and supporting fires. I didn't learn until after it was all over, that for a good deal of the time there were four layers above me – a brigade commander, a division commander, a corps commander and the MACV commander, Gen. Westmoreland. I was pleasantly surprised at how quickly my requests for supporting fires and air strikes came, but I understood why afterwards. But not once in all of that time did the brigade commander come on [the radio] and say 'I don't like what you're doing, do this, etc.' And if something came from those other layers it didn't come to me."

"We had marvelous soldiers and splendid officers assigned," Arter said, relating the fact back to his theme of leadership or the lack thereof he had seen before. It was also during this tour as a battalion commander that Arter earned the Silver Star. Two of his companies had gotten into contact and lost communications, so he ordered his pilot to land. He soon discovered things were not going well on the ground, so Arter had to take charge and direct fires to rectify the situation and was recognized for his actions that day with the Silver Star. He also earned a Distinguished Flying Cross during his time as a battalion commander.



PHOTO COURTESY LT. GEN. ROBERT ARTER

Promotion to brigadier general in 1973.

### Return home, Joint Staff duty, War College

After his battalion command duty in Vietnam, Arter returned to Washington, D.C., in 1969, and served on the joint staff in the Pentagon for a year and then moved on to the Army War College in 1970.

### Brigade Command in Vietnam

In 1971 he returned to Vietnam as commander of the 1st Brigade, 101st Airborne Division with division headquarters in Hue. His brigade was the most northern and western unit in Vietnam, I Corps. They experienced skirmishes nearly every day.

1971 was a time in which the nation was very critical of involvement in Vietnam. On one occasion, the division commander contacted Arter and said he was bringing Robert Novak, one half of the political commentating team of the “Evans-Novak Political Report,” for a visit to speak with Soldiers. They arrived on site and Novak took some Soldiers aside to speak with them.

Arter said he didn’t ask the Soldiers details about their conversation, but they voluntarily came up to him afterward and said, “That guy sure

asked some dumb questions.”

One Soldier said one of Novak’s questions was “When you go on patrol, do you ever get scared?” Another said he asked, “Do you want to be the last soldier to die in Vietnam?”

“That was the jist of the questions,” Arter said. “About two weeks later I got a letter from Lois with a clipping from the *Washington Post* that made the point that the morale in the elite 101st Airborne Division was at rock bottom. Of course Lois asked ‘What’s going on?’”

Of course that story got a wry smile from Arter as he concluded. Seems the “news media” was “doing its job” even then.

### Back to MILPERCEN and promotion to Brigadier General

Arter finished his brigade command tour as the last brigade of the 101st Airborne Division to leave Vietnam and turn over responsibility to the Vietnamese forces.

He returned back to the states in 1972 where he finished his master’s degree at Shippensburg University and was assigned as the chief of Infantry Branch at MILPERCEN. While there he was selected for promotion to brigadier general and assigned as commander of the 3rd ROTC Region at Fort Riley, Kansas, for the next two years.

### Fort Ord

In 1975, Arter was assigned as the deputy commanding general of the U.S. Army Training Center and Fort Ord, Calif.

The organization soon transitioned from a training organization into the 7th Infantry Division. Arter, who served as the assistant division commander for a short period said it was an interesting experience for the citizens of “beautiful Monterey.” They were not accustomed to having Soldiers in their midst as the division formed and Soldiers started moving in to the area. The previous population of recruits never visited the town.

It was during this time that Arter was designated the point of contact for General of the Army (GA) Omar

Bradley who was living with his wife in Los Angeles. He and Lois came to know the Bradley’s very well from that point forward.

### CGSC Deputy Commandant

After his brief tour as deputy division commander of the 7th Infantry Division, Arter was assigned in 1977 as the deputy commandant of the Command and General Staff College here at Fort Leavenworth, where he served until 1979.

Arter said it was a marvelous arrangement he had with the Combined Arms Center Commander and CGSC Commandant, Maj. Gen. John R. Thurman who told him “you run the school.”

### Military District of Washington

After his Leavenworth time, Arter was promoted to major general and assigned as the commander of the Army’s Military District of Washington in 1979 for the next two years. As the MDW commander he would oversee the inauguration activities for President Ronald Reagan in January 1981, which included a parade for which GA Bradley served as the Grand Marshall. He later oversaw the activities and honors for GA Bradley’s funeral in April 1981.

Arter spoke fondly of his time as MDW commander, a period in which he and Lois flourished with establishing relationships and making friends with the Bradley family and others while stationed there. He and Lois and General and Mrs. Bradley had struck up a very good friendship in the time they all spent together at various functions.

### MILPERCEN Command

After MDW command, Arter was assigned as the commanding general of MILPERCEN, continuing his experience of having worked there as a lieutenant colonel.

About a week into the assignment Arter arrived at the office in the morning and his executive officer told him he “We get a lot of crazy calls here and I just got a call saying the vice president would like to run with you.”



PHOTO COURTESY THE RANGER GROUP

In one of the most remarkable events during his tenure as Chairman of the Foundation, Lt. Gen. Arter makes a tandem parachute jump onto the driving range of the Fort Leavenworth golf course Sept. 6, 2011, in celebration of his 82nd birthday the next day. Mike Elliot, a former U.S. Army Special Forces Soldier, is Arter's lead in the tandem jump.

Arter said he asked the XO, "What did you do?" The XO said, "I hung up!" Arter said, "We soon corrected that." Arter became a running partner with Vice President Bush.

### 6th Army

After MILPERCEN command, Arter spent a short tour as a region commander stationed in Denver at the Fitzsimons Army Medical Center post. They were there only about eight months because he was selected to take command of 6th Army at the Presidio of San Francisco in 1983.

Prior to taking command, Arter was asked to meet with Secretary of Defense Caspar Weinberger, a San Franciscan, who said Arter might be asked to do many things in his new command. He said, if that happens, "just send the letter to me." Upon assuming command, Arter said he received a letter from someone in the local government welcoming him and also threatening to sue if he didn't open the post grounds to bicyclers. Arter said he forwarded the letter to Secretary of Defense Casper Weinberger and never heard another peep.

### Retirement from active duty

Arter retired from active Army duty as the commander of 6th Army in 1986 and was soon after invited by Secretary of the Army John Marsh to

lead the bicentennial of the United States Constitution. In that capacity he worked with Supreme Court Justice Warren Berger.

He left Washington, D.C., to settle in Leavenworth, Kansas. He occupied an office on Fort Leavenworth for three and a half years continuing his



Lt. Gen. Robert and Lois Arter at the 2014 Celebration of International Friendship at the Kauffman Center for the Performing Arts in Kansas City. - Photo by Phillips Photos and Graphics.

work as lead on the bicentennial.

After his work on the bicentennial Arter went on to a second career in the banking industry with Armed Forces Bank in Leavenworth while

also serving in numerous military and philanthropic organizations.

In December 2005, he became the founding chairman of the CGSC Foundation and in November 2006 he was appointed as the Civilian Aide to the Secretary of the Army for Kansas (East region). He served 13 years as a CASA, retiring from the position in March 2018 and was selected as a CASA Emeritus. He served nine years as the CGSC Foundation chairman and was elected as Chairman Emeritus after retiring in September 2014.

As a CASA Emeritus Arter still serves the Army he joined in 1950. In all, he has basically given 70 of his 91 years of life in service to his nation. And he's done it while celebrating his 70th wedding anniversary with Lois at his side here in 2020. Most would agree that's as remarkable a fact as any recounted here. He has certainly given it his all and we in the Foundation are honored that a few of those years have been spent here with us.

A big salute to Lt. Gen. Robert and Lois Arter is well-deserved. 🇺🇸

**Editor's Note:** Following the interview, General Arter wanted to include a remark about the foundational work accomplished by retired Col Bob Ulin, Founding CEO (2005-2013) and retired Lt. Col. Mark Wiggins, Director of Communication (2005-present). General Arter was our Foundation Chairman, cheerleader-in-chief, and all-around supporter during the Foundation's formative years. None of what we accomplished could have been done without his leadership.



COURTESY PHOTO

## Extending a thank you

CGSC Foundation President/CEO Rod Cox presented Dr. Jeff Colyer, the Foundation's "Person of the Month" for May with a framed and signed version of his person of the month feature article on June 15, 2020.

"This was just our way of extending our thanks to Dr. Colyer," said Cox. "We wanted to thank him in person for his support of the Foundation and the College. We don't always get the opportunity to do this, but given Dr. Colyer's history of service we felt it was very deserved."

Colyer was the 47th governor of Kansas and has interacted with the College and the Foundation through that role and while also serving as lieutenant governor.

 Read Colyer's "Person of the Month" article online:  
<https://www.cgscfoundation.org/person-of-the-month-may-2020>

## Former trustee arranges donations to Fort Leavenworth family programs



COURTESY PHOTO

Former CGSC Foundation trustee Mike Meyer (left in the photo), made a donation of children's books, hygiene products and confectionary items to the CGSC Foundation on Sept. 14, through his work with the Overland Park Rotary Club and the Feed the Children nonprofit organization.

The CGSC Foundation will provide the donations to military families through several organizations and events on Fort Leavenworth the Foundation supports such as FMWR, the Ike Skelton Combined Arms Research Library, Spouses Club, Army Community Services, Post Activities/Information/Registration (PAIR) Day, international military students, and CGSC.

Foundation CEO Rod Cox accepted the donations at one of the underground storage facilities in Kansas City. He met Meyer there and took the opportunity to present him with a certificate of appreciation for his service as a Foundation trustee. Meyer served on the board from August 2011 to August 2020.

 Read the full story online:  
<https://www.cgscfoundation.org/former-trustee-arranges-donations-to-fort-leavenworth-family-programs>



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# Founding CEO inducted into OCS Hall of Fame

by Mark H. Wiggins, Managing Editor

**RETIRED COLONEL BOB ULIN, FOUNDING CEO AND CURRENT CHIEF DEVELOPMENT OFFICER** of the CGSC Foundation, was recently inducted into the U.S. Army Officer Candidate School Hall of Fame at Fort Benning, Georgia.

Induction into the OCS Hall of Fame is an honor bestowed upon Soldiers who have distinguished themselves in military or civilian pursuits.

The 2020 induction ceremony was conducted virtually due to the COVID-19 restrictions in place when the ceremony was scheduled. CGSC Foundation CEO Rod Cox presented Ulin with his framed certificate in the Foundation office.

“Bob has been an outstanding asset for the Foundation from its inception to today,” said Cox. “His experience is invaluable and his record speaks for itself. His record of service to the nation dating back to 1959 is similarly impressive. He is truly deserving of the honor of being inducted into the OCS Hall of Fame. Like with the Foundation, he started at ground zero and built a career to be proud of.”

Ulin’s long-time friend retired Col. George Bannon nominated him for the honor. Ulin served with Bannon in a Pershing missile battalion between his tours in Vietnam.

“The defining period of my life was in combat in Vietnam,” Ulin said. “And the most impactful leader I’ve had in my life was my battalion commander and later group artillery commander in Vietnam, Col. Vedder B. Driscoll. He believed in me, challenged me, and provided numerous opportunities for growth. I’m deeply indebted to him for his confidence, trust, and leadership.”

“What I learned in combat, at CGSC and the War College prepared me well for what I have achieved in life,” said Ulin.

Ulin says he misses the camaraderie of Army life and serving a cause greater than self. “I guess that’s why I have enjoyed working with the CGSC Foundation because I feel as if I’m still serving.”

Col. Ulin was commissioned as a field artillery officer upon graduation from the California Military Academy Officer Candidate School on July 23, 1966. His first duty assignment was Platoon Leader, Battery B, 1st Battalion, 144th Field Artillery, California Army National Guard.

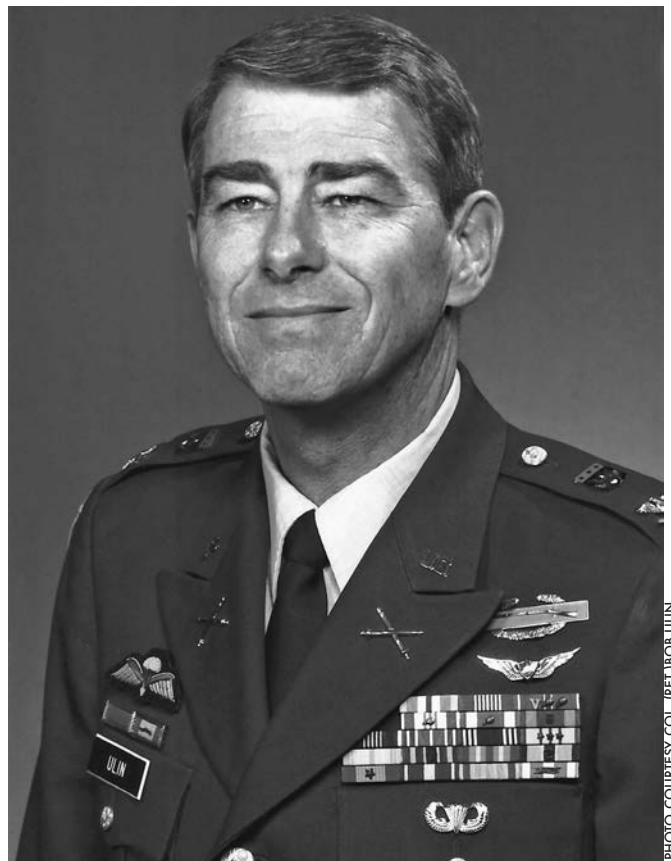


PHOTO COURTESY COL. (RET.) BOB ULIN

**Col. Robert R. Ulin**  
U.S. Army War College, Carlisle Barracks, Pa., September 1992

Notable duty assignments include: Commander, Battery A, 5th Battalion, 22nd Field Artillery, Vietnam; Deputy Senior District Advisor, IV Corps, Military Assistance Command, Vietnam; Commander, Headquarters Battery, 56th Field Artillery (Pershing) Brigade, Schwaebisch Gmuend, Germany; Historian, Strategist, Instructor & Author, U.S. Army Command and General Staff College, Fort Leavenworth, Kansas; Staff Officer and Executive Officer, Policy and Programs Branch, Policy Division, Supreme Headquarters Allied Powers Europe; Chief, Army Section, Office of Defense Cooperation, Belgium-Luxembourg, United States Embassy, Brussels, Belgium; Military Assistant to the Deputy Chairman of the Military Committee, North Atlantic Treaty Organization, Brussels, Belgium; and Director, North Atlantic Treaty Organization Operations, United States Army War College. His last duty assignment was served as Director, International and Western European Studies, U.S. Army War College.

Col. Ulin’s military education includes the Command and General Staff College, Security Assistance Management Overseas Course, Western European Course, Foreign Service Institute, U.S. Department of State; Army War College, and National Security Management, Kennedy School, Harvard University. His highest military awards include: Defense Superior Service Medal, Legion of Merit, Soldiers Medal, Bronze Star Medal with “V” Device, Bronze Star Medal (2nd Award), Defense Meritorious Service Medal (2nd Award), Meritorious Service Medal (2nd Award), Air

- continued on page 26

- from page 25

Medal (6th Award), and Combat Infantryman Badge.

Ulin retired from the Army in 1992 after 33 years of service during which he served in Vietnam for 2 ½ years and in Europe for 17 years. After retirement he remained active in national security affairs, developing and leading many national and domestic security projects for the Army and private sector in Europe and the United States. In August 2003 he developed and facilitated the Kansas Homeland Security Conference attended by 285 participants from 23 states. He worked in project and program management and business development with TRW and L-3 GSI and retired from the private sector as Vice President for Government Services of a Kansas City-based information technology firm.

In December 2005, Col. Ulin founded the CGSC Foundation along with retired Lt. Gen. Robert Arter and retired Col. Willard Snyder. On Feb. 13, 2006, he opened the first Foundation office in Bell Hall, the old CGSC academic building on Fort Leavenworth. He led the Foundation as CEO for more than seven years, retiring in May 2013.



PHOTO BY MARK H. WIGGINS

Since COVID-19 restrictions precluded in-person attendance at the ceremony, Foundation CEO Rod Cox, left, presented Bob Ulin with a framed version of his OCS Hall of Fame citation in the Foundation offices.

In June 2019, he accepted an invitation from Col. (Ret.) Rod Cox, the current president/CEO of the Foundation, to once again contribute to the Foundation by lending his experience in development initiatives and remains on the Foundation staff serving today. 🐦



Watch the 2020 OCS Hall of Fame Virtual Ceremony on Youtube: <https://youtu.be/mbxusvxf8o>

# Brown-Bag series kicks off with DIA briefing

by Mark H. Wiggins, Managing Editor

**THE FIRST PRESENTATION OF THE INTERAGENCY BROWN-BAG LECTURE SERIES** for CGSC academic year 2021 was conducted Oct. 6, 2020, in Marshall Auditorium in the Lewis and Clark Center on Fort Leavenworth. Mr. Roderic C. Jackson, the Defense Intelligence Chair and Defense Intelligence Agency (DIA) Representative to the Combined Arms Center and Army University, led a discussion about the Defense Intelligence Agency, which is one of our nation's least understood intelligence organizations. CGSC Foundation President/CEO Rod Cox provided the introduction.

Roderic C. Jackson has more than 30 years of experience in national security affairs with long-term interest in African security. He has served with the DIA more than 16 years as a military and civilian employee. Among his numerous assignments and deployments, Jackson has worked as a Defense Attaché and as a policy advisor to leaders at U.S. Africa Command (AFRICOM), U.S. Central Command (CENTCOM), and U.S. European Command (EUCOM).

The InterAgency Brown-Bag Lecture Series is co-hosted



The U.S. Army Command and General Staff School and the Arthur D. Simons Center present the

**InterAgency Brown-Bag Lecture Series**



PHOTO BY MARK H. WIGGINS

Roderic C. Jackson, Defense Intelligence Chair and Defense Intelligence Agency (DIA) Representative to the Combined Arms Center and Army University, presents at the first InterAgency Brown-Bag Lecture of academic year 2021.

by the CGSC Foundation's Simons Center with the U.S. Army Command and General Staff School (CGSS). The series is an extracurricular, interagency topic-focused series that is intended to help enrich the CGSS curriculum. The presentations are scheduled each month. 🐦



For the full story with links to the full video and more photos see:

<https://www.cgscfoundation.org/brown-bag-series-kicks-off-with-dia-briefing>

# Honoring the past, building the future...

The Soldiers we influence by supporting the U.S. Army Command and General Staff College help secure our nation.

COVID-19 has had a profound impact on Soldiers and their families. Late hours, frequent deployments, PCSs, changing schools, and children being pulled away from their friends take a toll on the military family.

Your support helps alleviate the stress by supporting those families at Fort Leavenworth, which is often called "The Best Hometown in the Army." This military hometown in America's heartland is only great because of YOUR support.

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# Alumni Updates

News from CGSC alumni around the globe

## Roger Appel – CGSOC 1995

I graduated CGSC through remote classes at TACOM. I retired in 2006, moved to the rural farm country near Clifford, Mich., to enjoy the dark night sky with my telescopes and do vegetable gardening. I go to church near Lapeer, Mich., and enjoy it.

## Frederick H. Black – CGSOC 1981

I retired in 1994.

## Christian Leon Borja – CGSOC 2008

Hello everybody, as of August 2020, I'm stationed in HQ ARMYNORTH (SCD), San Antonio, Texas, as a liaison officer with México's Secretary of Defense.

## Sylejman Cakaj – CGSOC 2015

I'm currently a colonel serving as an infantry brigade chief of staff.

## Col. (Ret.) Roderick Cox – CAS3 1989, CGSOC 1994

I was recently selected for induction into the University of Missouri ROTC Hall of Fame as a member of the Hall of Fame Class of 2020.

## Frank Gammon – CAS3, CGSOC 1988

I retired from active duty in July 1998 and taught Army JROTC in Iredell County, N.C. from July 1998 until I retired in December 2014. I currently reside in Huntersville, N.C. with my wife Susan. I volunteer regionally with the 108th Griffon Association providing support for active and retired soldiers of the 108th Training Command; with the Carolina Thread Trail, a regional greenway and conservation advocacy group; and locally with the Town of Huntersville, where I currently serve on the Town Planning Board. The remainder of our time goes to our two children and five young grandchildren.

## Juan de Jesús Guzman – CGSOC 2004

I've been appointed as Inspector General of El Salvador Armed Forces. I hope everyone is doing great in their life. If you have a chance to come over to El Salvador, let me know, we could arrange a special tour.

## Abdourahman Rayaleh Hared – CGSOC 2009-02

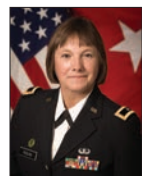
I graduated from the College of International Security Affairs (CISA) at NDU in Washington, D.C., in 2017. I have been promoted to colonel and am holding a position of sector commander in the African Mission in Somalia.

## John B. Haseaman – CGSOC 1977

I spent the last 20 years of my career as a Southeast Asia Foreign Area Officer. – The last two assignments were Defense/Army Attache Rangoon Burma (87-90) and Defense/Army Attache Jakarta Indonesia (90-04). I wrote extensively for publication on Southeast Asia political-military subjects. I was also inducted into the DIA Defense Attache System Hall of Fame. I serve as a member of the Board of Governors, Foreign Area Officer Association 2009-present, and as Membership Officer for Counterparts (Advisors in Vietnam/SE Asia).

## Clifton Johnston – CGSOC 2002

I'm currently working as a civilian employee for Army Futures Command in Austin, Texas. My position is within the G-3/5/7 as a Soldier Lethality Integrator supporting all Infantry and Soldier programs. I also am a first time grandfather as of Aug. 26, 2020.



## Brig. Gen. Susie S. Kuilan CGSOC - 2003

I graduated from CAS3 (RC) in c.1995 and from CGSC (2003). I am currently the Deputy Commanding General of Operations at the 200th Military Police Command (since May 2018).



## Hocine Lahmari – CGSOC 2006

## Scott Laverty – CGSOC 2013

I retired in 2019 from the Army, and I am currently the commander of the California Highway Patrol for the southeastern portion of California (Winterhaven Area) along the International Border. This position allows me to continue to apply skills learned from CGSC while working directly with military and other agencies along the border.



## Brig. Gen. Francis R. Mbindi – CGSOC 2009

After graduation in December 2009, I assumed the post of the Assistant Judge Advocate General in the Office of the Judge Advocate General of the Tanzania Peoples' Defense Forces. I served in this position until January 2016 when I was seconded at the Headquarters of the East African Community as the Defense Liaison Officer for Tanzania. I worked in this capacity until November 2019 when I was appointed to be the Labor Commissioner in the Prime Minister's Office where I am to date. I was privileged to attend the U.S. Army War College resident course in Carlisle, Pa., from June 2013 to June 2014.



## Jerry P. Mellick – CGSOC 1981

I retired as a lieutenant colonel in 1993. I worked for the Army in St. Louis and Huntsville and then went to work for Anheuser-Busch until Dec. 31, 2008. I moved back to my hometown of Spokane, Wash., and am a volunteer for the county sheriff as an Incident Response Team member. I'm a founding life member of the Army Aviation Heritage Foundation since 1997.



## Joel Rexford – CGSOC 1980

My assignments/tours included: Infantry School, EUCOM, VII Corps, and ROTC at PC in SC. Also served 20 years as JROTC Instructor and completed the Army War College. I was widowed in 2017; have two sons (one is a CGSOC & SAMS grad); seven grandchildren and four great-grandchildren. I retired to a house in the woods and on a lake. I volunteer as a driver for the VA and teach American Revolutionary history and am very active in Bible Studies and church. – I'm living the good life.

## Constance Rybka – CGSOC 1990

I retired from the Army in 1997 after 20 terrific years and retired again in 2017 from the CIA. I'm currently residing in Lower Slower Delaware with husband, two parrots and a stray cat, and doing volunteer reading to pre-K Creole children.

## Toma Stefan Savu – CGSOC 2003

After CGSC I became Chief Logistics Officer for SHIRBRIG (Denmark), then Chief of Support for the NATO HCOE (Oradea, Romania), followed by an appointment as the ROU Defence Attache in Hungary and Croatia, a great opportunity to work closely with the American Defense Attache offices. I'm currently back in NATO HCOE as Chief of Support.

## Fayrene Schultz – CGSOC 1981

I'm enjoying retirement with my cat "Friendly" in Fredericksburg Va. I was volunteering two days a week at our two local VA clinics until the virus shut down our volunteer program. I stay in touch with my family, grandchildren, friends from church, and old Army buddies to include my first sergeant from Basic Training in 1969. – Looking back, CGSC holds some of my fondest memories of the military.

## Lawrence Reginald Smith – CGSOC 1997

I retired as Deputy Chief of the South African Army in 2018. Currently I am the Chairman of the Council of Military Veterans of South Africa, doing some consultation, lecturing at SANDF Colleges, trying to pick up on my golf game and spending time with my hobby, which is collecting and restoring vintage and classic cars.

## Warren Sheppard Sparks – CGSOC 2010

I am retired from USAF Space Acquisitions and USAR Administrative Law. My full time active duty was at Los Angeles AFB and Fort Lewis. My temporary duty has included England, Germany, and Japan. I have corporate construction, banking, and defense experience including overseas. I worked at Fort Leavenworth as both an officer and contractor. I am married with children residing in Shawnee, Kan., and serving in the U.S. Coast Guard Reserve (Auxiliary).



## Christopher Spillman – CGSOC 1998

I retired from the Army in 2019 and reside in Kansas City, Mo. I currently work for Northrop Grumman Defense Systems as Director, Army Accounts.



## Takeuchi Tetsuya – CGSOC 2008

I was promoted to Major General of Japan Ground Self Defense Force last spring. I work as Director General of Field Artillery Department in Fuji School. I visited the U.S. Army Fires Center of Excellence in Fort Sill and also visited Japanese Surface-to-Sea Missile firing training in California last autumn.

## Corwyn Tiede – CGSOC 1994

I retired as a lieutenant colonel and am living in north Alabama. I work for Quantum Research International supporting the Army's Program Executive Office for Aviation. Would love to hear from old classmates from Staff Group 22A.



## Maj. Gen. (Ret.) Hans van der Louw – CGSOC 1995

I retired from the Royal Netherlands Army in January 2018. My last position was Chief Military Household to His Majesty King Willem-Alexander. Prior to that, from September 2010 through December 2013, I was Commander 43 (NLD) Mechanized Brigade.

Since retirement I've been active in a number of voluntary organizations, most notably President of the Military Horseriders' Association which represents all Netherlands' military horseriders, both active and reserve, who are engaged in ceremonial, recreational and competitive horse riding. Of course, I'm also an avid horserider myself.

I'm also a self-employed consultant in security and defense issues, as well as a Subject Matter Expert with The Hague Center for Strategic Studies (HCSS).

– continued next page

**Dirk Verhaegen – CGSOC 1995**

- Last four assignments before retirement in July 2014:
- 2004-2005: Director Military Training and Sports Royal Military Academy
  - 2005-2007: Deputy Commander and Director of Support Royal Military Academy
  - 2007-2009: Director of Support and Chief of Staff General Directorate of Education
  - 2009-2014: Military Commander Province of Antwerp

**Anton Wijeyesekera – CGSOC 2009-02**

I've commanded Sri Lanka's most elite tank regiment – the 4 Armoured Regiment. I completed a tour of duty in Haiti in 2013. Presently I am serving as a Directing Staff at the Defence Services Command and Staff College in Sri Lanka.

**Visit the CGSC Foundation website at**  
**[www.cgscfoundation.org/alumni-update](http://www.cgscfoundation.org/alumni-update)**  
**to submit your update. We'd love to hear from you!**

## New Life Members of the Alumni Association

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 Lt Col Justin Bañez, USAF  
 MAJ Alessio Battisti, Italy  
 LTC (Ret.) Lawrence C. Bethel  
 MAJ Stephanie L. Blanchette  
 LTC Francis Boudreau  
 MAJ Orna Bradley-Swanson  
 LTC Demetrius D. Brooks  
 CSM Robin D. Budde  
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 CAPT Gerald F. Burke, USN  
 Dr. Dennis S. Burket  
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 LTC (Ret.) Thomas A. Gray  
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CDR Stephen Hoskins, USN  
 MAJ Oscar Ibarra  
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## Donations made In Honor of



Honoring a friend or family member with a contribution to the CGSC Foundation is a profound way of demonstrating your respect. The CGSC Foundation has recently received these donations in honor of (IHO) the persons named:

- **Mr. John A. Dillingham IHO of Lt. Gen. (Ret.) Robert Arter**
- **Mrs. Marguerite Stacy IHO her four grandchildren: Lt. Col. Adam Stacy Crane, USAF; Capt. Casey Howard Sharpe, USAF; Eric Stacy Sharpe, USMC Ret.; and, Kristina Nicole Crane Munoz, DoD Education Activity**
- **Dr. & Mrs. Jeffrey Kramer IHO of Lt. Gen. (Ret.) & Mrs. Robert Arter's 70th wedding anniversary**
- **Lt. Col. (Ret.) Norman McLeod IHO Brig. Gen. (Ret.) Loyd P. Rhiddlehoover (CGSOC Class of 1968)**
- **Lt. Col. (Ret.) Mark H. Wiggins IHO Wildwood Wiggins, his first grandchild born Sept. 29, 2020**

## Donations made In Memory of



Remembering a deceased friend or family member with a contribution to the CGSC Foundation is a gesture of respect and admiration. These contributions help the Foundation further its work in supporting the College and its initiatives. With thanks and sincere condolences, we acknowledge these donations made in memory of (IMO) the persons named:

- **Mrs. Sarah N. Fanning IMO her husband Brig. Gen. Dallas W. Fanning**
- **Brig. Gen. (Ret.) R. Dennis Kerr IMO Brig. Gen. Bernie Negrete**
- **Col. (Ret.) John F. Orndorff IMO Gen. Crosbie "Butch" Saint and his service as the CGSC Deputy Commandant 1981-1982**
- **Mrs. Linda Palmer IMO her husband CGSCF Trustee Emeritus Harold "Skip" Palmer**
- **Col (Ret.) Robert R. Ulin IMO CGSCF Trustee Emeritus Hyrum W. Smith**
- **Ms. Vera A. Young IMO her husband Colonel James J. Coghlan, Jr.**





The CGSC Foundation honors the memory of the following CGSC alumni and friends:

- **Mr. Shane Burge of Deridder, La., SAMS Class 2014-01**
- **Col. (Ret.) Orville N. Butts of Lansing, Kan. – CGSOC Class of 1968**
- **Maj. Gen. (Ret.) Oscar C. Decker, Jr. – CGSOC Class of 1960**
- **Brig. Gen. (Ret.) Dallas W. Fanning of Huntsville, Ala. – CGSOC Class 1996**
- **Brig. Gen. (Ret.) Albin F. Irzyk of Wadsworth, IL – CGSOC Class of 1950**
- **Maj. Gen. (Ret.) Thomas P. Lynch of Elizabethtown, Ky. – CGSOC Class of 1964**
- **Gen. Edward C. “Shy” Meyer of Arlington, VA– CGSOC Class of 1960**
- **Brig. Gen. (Ret.) Jack Rogers of Lindale, Ga. – CGSOC Class of 1954**
- **Lt. Col. (Ret.) Robert Vermette of Cary, N.C. – CGSOC Class of 1975**



## Sponsor a holiday wreath in honor of a veteran

THE CGSC FOUNDATION HAS JOINED WITH WREATHS ACROSS AMERICA with the goal to ensure every veteran interred at the Fort Leavenworth National Cemetery is honored with a wreath of remembrance during the December holiday season.

Wreaths Across America is a 501(c)(3) nonprofit organization founded to continue and expand the annual wreath-laying ceremony at Arlington National Cemetery begun by Maine businessman Morrill Worcester in 1992. The organization’s mission – Remember, Honor, Teach – is carried out in part each year by coordinating wreath-laying ceremonies in December at Arlington, as well as at thousands of veterans’ cemeteries and other locations in all 50 states and beyond.

Please help the CGSC Foundation achieve its goal at the Fort Leavenworth National Cemetery on Dec. 19, 2020 at 11a.m., by sponsoring a wreath, volunteering, or inviting friends to help. The Foundation’s main effort will be the Fort Leavenworth National Cemetery, but interested persons can purchase a wreath through the Foundation and have it placed at a national cemetery of their choice.

To sponsor a wreath, go online to

<https://www.wreathsasscrossamerica.org/pages/164828>.

Links to volunteer or invite others are on the site as well.

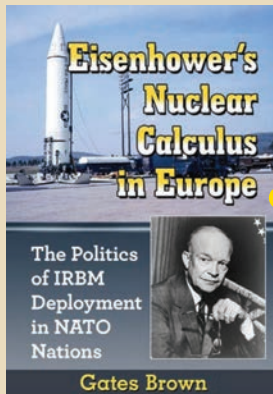
There are three options for sponsoring wreaths. The first is the straightforward sponsorship of a wreath or a number of wreaths that will be placed on a veteran’s grave. The second option is to sponsor a wreath “in honor of” a living veteran, or to sponsor a wreath “in memory of” a deceased veteran. The third option is to “pair a wreath.” By sponsoring a “Patriot Pair” one wreath is placed on a veteran’s grave and the second wreath is sent to the address of your choice.

The CGSC Foundation encourages everyone to sponsor wreaths early so as to not miss the Nov. 30 cutoff date. 🇺🇸

**Visit the CGSC Foundation Wreaths Across America website to sponsor a wreath today.**



<https://www.wreathsasscrossamerica.org/pages/164828>

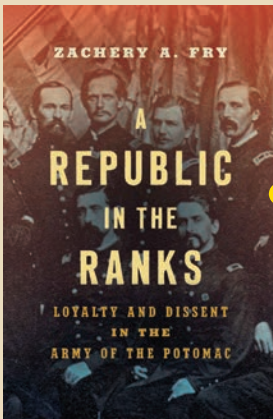


### **Eisenhower's Nuclear Calculus in Europe: The Politics of IRBM Deployment in NATO Nations**

by Gates Brown; 205 pages; McFarland & Company, 2018. Available on amazon.com (paperback - \$45; Kindle - \$28) and barnesandnoble.com (paperback - \$45; Nook - \$21).

Through a reliance on nuclear weapons, President Eisenhower hoped to provide a defense strategy that would allow the U.S. to maintain its security requirements without creating an economic burden. The U.S. also required European missile bases to deploy their intermediate range ballistic missiles, while efforts continued to develop U.S.- based intercontinental ballistic missiles. Deploying such missiles to Europe required balancing regional European concerns with U.S. domestic security priorities. In the wake of the Soviet Sputnik launch in 1957, the U.S. began to fear Soviet missile capabilities.

*Dr. Gates Brown is an associate professor of military history at the U.S. Army Command and General Staff College, Fort Leavenworth, Kansas. He served in the U.S. Army and deployed in support of Operation Iraqi Freedom.*

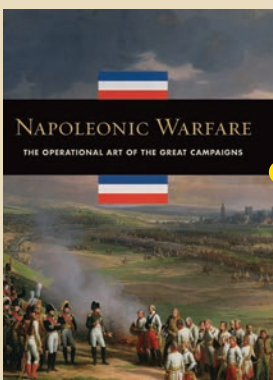


### **A Republic in the Ranks: Loyalty and Dissent in the Army of the Potomac**

by Zachary A. Fry; 328 pages, University of North Carolina Press, 2020. Available on amazon.com (hardcover - \$23; Kindle - \$16) and barnesandnoble.com (hardcover- \$45; paperback - \$45; Nook - \$27).

For decades, historians have been content to view the Army of the Potomac primarily through the prism of its general officer corps, portraying it as an arm of the Democratic Party loyal to McClellan's leadership and legacy. Fry, in contrast, shifts the story's emphasis to resurrect the successful efforts of proadministration junior officers who educated their men on the war's political dynamics and laid the groundwork for Lincoln's victory in 1864.

*Zachary A. Fry is an assistant professor of military history at the U.S. Army Command and General Staff College, Fort Belvoir, Va. He taught history previously at the U.S. Military Academy, West Point. Fry's research focuses on civil-military relations, and his work has received the Coffman Prize from the Society for Military History, the Hay-Nicolay Prize from the Abraham Lincoln Institute / Abraham Lincoln Association, and the Hubbell Prize from "Civil War History."*

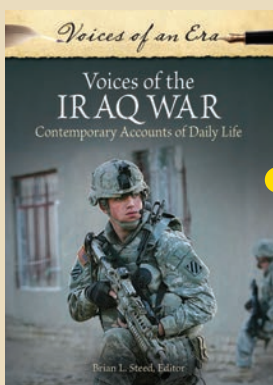


### **Napoleonic Warfare: The Operational Art of the Great Campaigns**

by John T. Kuehn; 249 pages; Praeger, 2015. Available on amazon.com (hardcover - \$66; Kindle - \$53) and barnesandnoble.com (hardcover- \$66; Nook - \$58).

Drawing upon familiar battles as well as lesser-known campaigns, this sweeping reference uses 20th-century military theory to explain 19th-century events. Author John T. Kuehn discusses joint warfare and strategy found in the military movements of Marshal Suvorov in Italy and Switzerland in 1799; the early and later campaigns of Napoleon and Nelson; and the Duke of Wellington's campaigns in Spain, Portugal, and Belgium. The work also includes an entire chapter on theory and history of operational art spanning a variety of perspectives – from theorist Carl von Clausewitz to American air force pilot John Boyd.

*John T. Kuehn is a former naval aviator (EP-3/ES-3) who has completed cruises aboard four different aircraft carriers. He flew reconnaissance missions during the last decade of the Cold War, the First Gulf War (Desert Storm) and the Balkans (Deliberate Force over Bosnia). CDR Kuehn has served on the faculty of the U.S. Army Command and General Staff College since July 2000, retiring from the naval service in 2004. He earned a Ph.D. in History from Kansas State University in 2007. He is the author several works including "America's First General Staff: A Short History of the Rise and Fall of the General Board of the Navy, 1900-1950" (Naval Institute). He is a past Major General William Stofft Chair of Historical Research and Professor of Military History at the U.S. Army Command and General Staff College at Fort Leavenworth, Kansas. He won the Moncado Award from the Society of Military History in 2010 for his essay "The U.S. Navy General Board and Naval Arms Limitation: 1922-1937" He was also honored as "Best Faculty Member" by Norwich University in the Military History Masters program in 2011.*



### **Voices of the Iraq War: Contemporary Accounts of Daily Life**

by Brian L. Steed, Editor; 326 pages; Greenwood, 2016. Available on amazon.com (hardcover - \$79; Kindle - \$75) and barnesandnoble.com (hardcover - \$79; Nook - \$70).

The Iraq War (2003–2011) was the most significant conflict in the early 21st century. This book examines the ongoing importance of this war for the Middle East and the world today through first-person accounts of the war and primary source documents. It provides readers with an understanding of the causes of successes and failures in Iraq and how these events contributed to the volatility of the Middle East in the early 21st century. "Voices of the Iraq War" presents a thought-provoking, personal perspective on modern war that will enable students to have an intelligent dialogue on the complex, confusing experiences associated with the conduct of modern war.

*Brian L. Steed is an associate professor of military history at the U.S. Army Command and General Staff College. A retired U.S. Army lieutenant colonel, he has more than thirty years' active duty and civilian experience with national security, including as a Middle East foreign area officer. He was both an officer in the Jordanian Armed Forces and a liaison to the Israel Defense Forces. Steed wrote and edited nine books, including "Iraq War: The Essential Reference Guide" (2019) and "ISIS: The Essential Reference Guide" (2019), as well as numerous articles and papers on military theory, military history, and cultural awareness. He has a bachelor's degree in history from Brigham Young University and a master's in international relations from Vermont College of Norwich University and a Ph.D. in political science-history from the University of Missouri-Kansas City.*



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